



Health Management Bulletin

July 2026

The aim of this current awareness bulletin is to provide a digest of recent guidelines, reports, research and best practice on Health Management

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Articles

“No Man’s Land”: The experience of patients at the interface between health and social care.

Why does joining up Health and Social Care still feel so difficult in practice?

The Kings Fund, Niam Buckingham and Katie Purbrick-Thompson, 2 June 2026

Available from: [The Experience of Patients At The Interface Of Health And Social Care | The King's Fund](#)

The King’s Fund response to the NHS Modernisation Bill and measures for a single patient record

Response to the second reading of the Bill.

The King’s Fund, Sarah Woolnough, 1 June 2026

Available from: [The King's Fund's response to the NHS Modernisation Bill and measures for a single patient record | The King's Fund](#)

Sustaining excellent staff experience at Frimley Health

A case study of how Frimley Health improved staff experience by focusing on key priorities, strengthening recognition, wellbeing and employee voice.

NHS Employers, 4 June 2026

Available from: [Sustaining excellent staff experience at Frimley Health | NHS Employers](#)

Beating burnout in the NHS

Guidance on the increasing issue of staff burnout in the NHS and how and why trusts must take action to address it.

NHS Employers, 4 June 2026

Available from: [Beating burnout in the NHS | NHS Employers](#)



Editorial: Advances in generative artificial intelligence for mental health

Brings new work together on the opportunities and challenges of applying GAI in mental health.

Frontiers in Digital Health, 4 June 2026, Heleen Riper, DOI
10.3389/fdgth.2026.1868217

Healthy ageing: what can England learn from Japan and Sweden about meeting the challenge of an ageing society

How England can respond to the challenges of demographic ageing.

The King's Fund, Luca Tiratelli et al, 8 June 2026

Available from: [What Can England Learn From Japan and Sweden About Meeting the Challenge of an Ageing Society? | The King's Fund](#)

Shared Systems are how local leaders get time back

A discussion on how shared operational foundations unlock productivity, staff capacity and better patient care.

Healthcare Management, 3 June 2026

Available from: [How Shared Systems Help NHS Leaders Save Time and Improve Care](#)

Explaining the Health Bill (NHS Modernisation Bill 2026): what does it mean for health and care?

Key takeaways and headlines.

The King's Fund, Step Kleynhams and Niamh Buckingham, 3 June 2026

Available from: [Explaining The Health Bill \(NHS Modernisation Bill 2026\): What Does It Mean For Health And Care? | The King's Fund](#)

New major review to tackle barriers in dementia care

Long standing barriers that prevent Black, Asian and Ethnic minority communities from accessing timely NHS dementia care and support will be examined as part of a new major review.

NHS Race and Health Observatory, 10 June 2026

Available from: [New major review to tackle barriers in dementia care - NHS – Race and Health Observatory](#)

Statement of commitment to addressing antisemitism, anti-Muslim hostility and all forms of racism

Employer's response to Lord Mann's review.

NHS Employers, 18 June 2026

Available from: [Statement of commitment to addressing antisemitism, anti-Muslim hostility and all forms of racism | NHS Employers](#)



Delivering care for people with dementia – why data matters

The impact of dementia on people living with the condition and their family and friends is profound and life changing. There are important opportunities for improving dementia care through the Casey Commission on adult social care reform, the development of modern service frameworks and moves towards population-based strategic commissioning.

The King's Fund, Helen Gilbert, 23 June 2026

Available from: [Delivering Care For People With Dementia – Why Data Matters | The King's Fund](#)

Five ways that Brexit changed the NHS

A look back at the 10 years since Brexit and 5 ways in which it has affected health and social care in the UK.

Nuffield Trust, Mark Dayan, 23 June 2026

Available from: [Five ways that Brexit changed the NHS | Nuffield Trust](#)

Immigration and the NHS

A review of how immigration affects the NHS.

The Health Foundation, Lucinda Allen et al, June 2026

Available from: [Immigration and the NHS: the evidence | The Health Foundation](#)

News

Chair of new NHS online hospital trust is named

Business leader and former supermarket chief executive John Browett has been named as the CEO.

NHS England, 3 June 2026

Available from: [NHS England » Chair of new NHS online hospital trust is named](#)

The Bill's second reading at the HoC has attracted a number of questions and comments from MPs.

Health Nill in the House of Commons draws questions on data privacy, inequalities, and single patient record

Health Tech Newspaper, 2 June 2026

Available from: [Health Bill in House of Commons draws questions on data privacy, inequalities, and Single Patient Record – HTN Health Tech News](#)

How good are “AI doctors” – and will they take over medicine?

Nature talks to specialists about whether people might soon be diagnosed by artificial intelligence systems.

Nature, Mariana Lenharo, 3 June 2026, 10.1038/d41586-026-01691-6 (DOI)



“Key Moment” – leader warns fate of Single Patient Record in the balance

Calls for the Health Bill to “provide clarity on data controllership and liability for each function of the SPR”

Healthcare Management, Lee Peart, 8 June 2026

Available from: [Sir Ciarán Warns Over NHS Single Patient Record Risks](#)

Updates coming to guidance on single-sex spaces

An update on the revised Equality and Human Rights Commission’s draft Code of Practice and what it means for employers.

NHS Employers, 22 May 2026

Available from: [Updates coming to guidance on single-sex spaces | NHS Employers](#)

Health Bill: Committee Stage Briefing

This briefing sets out Nuffield Trust’s analysis and suggests questions and amendments for MPs as the Bill enters Committee.

Nuffield Trust, Mark Dayan et al, 16 June 2026

Available from: [Health Bill: Committee Stage briefing | Nuffield Trust](#)

500,000 NHS staff to get new artificial intelligence tools to help free up more time for patients

Artificial intelligence tools access to be given to 500,000 NHS staff to free up an average of 2 days per month from admin duties.

NHS England, 8 June 2026

Available from: [NHS England » 500,000 NHS staff to get new artificial intelligence tools to help free up more time for patients](#)

NHS hospitals declare critical incidents as heat causes IT failures

The extreme heatwave is having a significant impact on the NHS in England, with hospitals declaring critical incidents.

Digitalhealth, 26 June 2026

Available from: [NHS hospitals declare critical incidents as heat causes IT failures](#)

BMA calls for Government action to make advanced practitioner role safe for patients

The BMA calls for scopes of practice and a review into the roles’ impact on patient safety in the UK.

BMA, 22 June 2026

Available from: [BMA calls for Government action to make advanced practitioner role safe for patients - BMA media centre - BMA](#)

King’s pilots digital prehab for hip and knee replacement patients

The year-long pilot provides patients awaiting hip and knee replacements with 8 – 10 weeks of personalised digital preparation before their operations.

Digitalhealth, 17 June 2026

Available from: [King’s pilots digital prehab for hip and knee replacement patients](#)



Reports

Building the Preventative State

This report finds that preventative approaches can be highly effective, but to work at the scale needed the state needs to transform its approach.

Re:State, Newton, May 2026

Available from: [Building-the-preventative-state-May-2026.pdf](#)

Closing the AI liability gap: AI, safety, and the case for legislative change

This report argues that UK law has not kept pace with the rapid growth of AI in healthcare. Calling for reforms to treat AI systems as products.

Medical Protection Society, June 2026

Available from: [closing-the-ai-liability-gap-medical-protection-final.pdf](#)

Lord Mann review on antisemitism and other forms of racism in the NHS

An urgent review examining how the NHS, including employers and UK health regulators identify report and respond to antisemitism and other forms of racism. DHSC, 4 June 2026

Available from: [Lord Mann review on antisemitism and other forms of racism in the NHS - GOV.UK](#)

NHS Heal Thyself!

The avoidable cost and impact of sickness absence in the NHS.

Policy Exchange, Gareth Lyon, 2 June 2026

Available from: [Policy Exchange - NHS, Heal Thyself!](#)

The state of emergency medicine in England

This report examines the scale of overcrowding in emergency departments and the impact on patient safety and on staff.

Royal College of Emergency Medicine, June 2026

Available from: [RCEM SoEM England A4 0326-UPDATED-FINAL.pdf](#)

Support people with frailty outside hospitals

Prevention can extend independence and support improving quality of life for millions at risk of frailty.

Available from: [Supporting people with frailty outside hospitals](#)

Protecting Patient Voices in the NHS and Social Care

Health Bill: Second Reading Briefing

The Health Bill abolishes the current legislative arrangements for a separate and distinct body to gather and report on patient, carer and care user experience.

National Voices, 27 May 2026

Available from: [Health-Bill-National-Voices-Second-Reading-Briefing-on-Patient-Experience-1.pdf](#)



A Well-Adapted UK

The fourth independent assessment of UK climate risk

Climate change Committee, 20 May 2026

Available from: [A Well-Adapted UK - Climate Change Committee](#)

Urgent action needed to protect NHS staff amid rising harassment, discrimination and abuse

Sir Ciaran Devane, CEO of The NHS Alliance, has warned that staff from diverse backgrounds feel particularly under threat at present.

NHS Alliance, 10 June 2026

Available from: [Urgent action needed to protect NHS staff amid rising harassment, discrimination and abuse](#)

Government offer to resident doctors: June 2026

Formal offer to the BMA resident doctors committee.

Gov.UK, 17 June 2026

Available from: [Government offer to resident doctors: June 2026 - GOV.UK](#)

Patient safety across regional care pathways: learning from an HSSIB Investigation pilot

This report draws on learning from the rapid response investigation pilot and wider learning from HSSIB investigations and other relevant sources.

Health Services Safety Investigations Body, 18 June 2026

Available from: [Patient safety across regional care pathways: learning from an HSSIB investigation pilot](#)

The state of mental health inequality in the UK

This report presents analyses of mental health trends across England, Scotland, Wales and Northern Ireland from 2009-2024.

Mental Health Foundation, June 2026

Available from: [The Foundation Reports | The full report](#)

Building a preventative mental health system for children and young people

As health experts warn that children's mental health in England has reached crisis levels, this report reveals children in the North are more likely to experience mental health difficulties than children in the South.

NHSA, 23 June 2026

Available from: [Children's mental health crisis risks fuelling 'lost generation' - The NHSA](#)

Children's and young people's mental health services: 2024-25

This year's annual report finds demand for services continues to soar, outstripping capacity and investment.

Children's Commissioner for England, 29 June 2026

Available from: [Children's and Young People's Mental Health Services: 2024-25 | Children's Commissioner for England](#)



Guidance & Frameworks

Guidance on recognition of experience gained outside of the NHS

Support for employers in England, on the recognition of experienced gained both in the UK and internationally.

NHS Employers, 1 June 2026

Available from: [Guidance on recognition of experience gained outside of the NHS | NHS Employers](#)

Modern Service Framework for Palliative Care and End-of-Life Care: Interim Update

Interim update from Stephen Kinnock on progress of the framework before publication in Autumn 2026.

Uk Parliament, 4 June 2026

Available from: [Written statements - Written questions, answers and statements - UK Parliament](#)

NHS Oversight Framework 2026/27

This framework describes NHS England's approach to oversight of ICBs, NHS Trusts and Foundation Trusts.

NHS England, 11 June 2026

Available from: [NHS England » NHS Oversight Framework 2026/27](#)

Advanced Foundation Trust Programme policies and guides

Advanced foundation trust status is the new marker of excellence for providers.

NHS England, 10 June 2026

Available from: [NHS England » Advanced Foundation Trust Programme policies and guides](#)

Sickness Absence Toolkit

Guidance for NHS managers to have supportive conversations around sickness absence.

NHS Employers, 9 June 2026

Available from: [Sickness Absence Toolkit | NHS Employers](#)

DHSC evaluation strategy 2026

This strategy sets out the DHSC's vision for high-quality evaluation of its policies, programmes and projects.

DHSC, 29 June 2026

Available from: [DHSC evaluation strategy 2026 - GOV.UK](#)



Blogs

We know it when we feel it – but what exactly is “outstanding” care?

Define what exactly constitutes “outstanding” care is surprisingly difficult.

The Kings Fund, Lillie Wenzel, 28 May 2026

Available from: [We know it when we feel it – but what exactly is ‘outstanding’ care? | The King's Fund](#)

Waiting matters: bringing down NHS waiting lists is important but so is the experience of waiting

The authors consider the results of the Health Insight Survey and find that whilst waiting times have improved, for many the experience of waiting hasn't.

The Kings Fund, Margot Kuylen and Dan Wellings, 9 June 2026

Available from: [Waiting Matters: Bringing Down NHS Waiting Lists Is Important But So Is The Experience Of Waiting | The King's Fund](#)

The growing management crisis risks undermining NHS reform

The NHS Long Term Workforce Plan published in 2023 contained an absence of any concrete plan for the NHS management workforce.

The Health Foundation, Bryan Jones, Ian Kirkpatrick, 2 June 2026

Available from: [The growing management crisis risks undermining NHS reform - The Health Foundation](#)

Merging the permanent secretary and NHS chief executive roles: “a major mistake”?

The early 2000s provide lessons and warnings for what it would mean if the two roles were combined.

King's Fund, Nicholas Timmins, 12 June 2026

Available from: [Merging The Permanent Secretary And NHS Chief Executive Roles: ‘A Major Mistake’? | The King's Fund](#)

Five ways system leaders think differently (and why this matters more than ever in health and care)

Systems leadership is needed now more than ever – what are the key characteristics that define a systems leader?

The Kings Fund, Mark Patterson, 19 June 2026

Available from: [Five ways system leaders think differently \(and why this matters more than ever in health and care\) | The King's Fund](#)

Talking about men's health

A look at a project ran by The King's Fund exploring how different groups of men think about their health and their experience.

The Kings Fund, Chris Branson, 17 June 2026

Available from: [Talking About Men's Health | The King's Fund](#)



What would it take to climate-proof health and social care

The Climate Change Committee report examined.

The Kings Fund, Chris Nalor, 18 June 2026

Available from: [What Would It Take To Climate-proof Health and Social Care? | The King's Fund | The King's Fund](#)

Preparing the NHS workforce for AI requires more than technology

Reflections from a Project Manager examining the impact of AI on the NHS workforce.

Health Innovation Network South London, Shilpi Shobowale, 23 June 2026

Available from: [Preparing the NHS workforce for AI requires more than technology - Health Innovation Network](#)

Podcasts

Can AI and Technology save the NHS?

National Health Executive Podcast, Episode 67, 9 June 2026

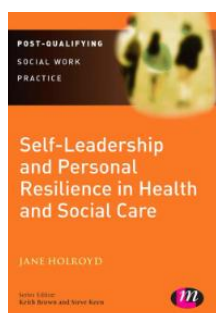
Available from: [Healthcare podcast for NHS Professionals](#)

Does nursing have a new role in primary care?

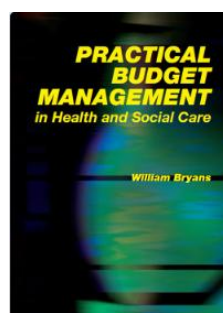
NHS England Podcast, 27 May 2026

Available from: [NHS England Podcast | Podcast on Spotify](#)

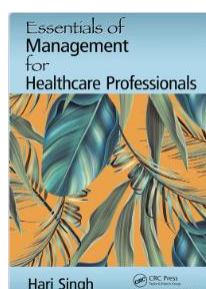
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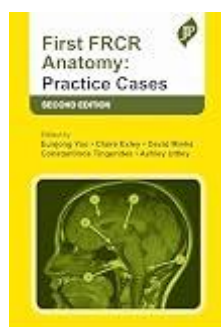




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